

## ACO Name and Location

Lahey Clinical Performance Accountable Care Organization, LLC  
25 Mall Road  
Burlington, Massachusetts 01805

## ACO Primary Contact

<i>Primary Contact Name</i>	<b>Kevin Hoppe</b>
<i>Primary Contact Phone Number</i>	<b>978.712.1655</b>
<i>Primary Contact Email Address</i>	<b>Kevin.H.Hoppe@Lahey.org</b>

## Organizational Information

### ACO participants:

<b>ACO Participants</b>	<b>ACO Participant in Joint Venture (Enter Y or N)</b>
Robert D Tufts Jr MD	Y
Sydney M Wedmore MD	Y
Winchester Hospital	Y
Northeast Hospital Corporation	Y
Beverly Surgical Assoc Inc	Y
Coastal Orthopedic Assoc Inc	Y
Beverly Anesthesia Associates Inc	Y
Beverly Radiology Associates	Y
Northeast Eye Care Inc	Y
Lahey Clinic, Inc.	Y
Lahey Clinic Hospital Inc	Y
Beverly Pathology Associates Inc	Y
Henry A Frissora MD	Y
Zaven E Jouhourian MD	Y
John Gurley, Md, Pc	Y
Northeast Medical Practice Inc	Y
Essex County OBgyn Assoc Inc	Y

Winchester Physician Associates Inc	Y
Family Medicine Associates LLC	Y
Family Care Centers Pc	Y
Thomas S Pearce MD PC	Y
Cape Ann Eye Specialists PC	Y
William Zucker,MD	Y
William Zucker, MD	Y
Jay Isaac	Y
Leonard M Horowitz MD	Y
Willow Street Family Practice Inc	Y
SR Amesbury MD PC	Y
Emtar Health Care Inc	Y
Beacon Family Medicine LLP	Y
North Shore Preventive Health Care Pc	Y
North Shore Neurology & Emg Llc	Y
Allergy Affiliates of Danvers	Y
Cape Ann Medical Center LLC	Y
Lahey Physician Community Organization I, Inc	Y

**ACO governing body:**

Member			Member's Voting Power	Membership Type	ACO Participant TIN Legal Business Name/DBA, if Applicable
Last Name	First Name	Title/Position			
Albanese	Salvatore	MD/PCP	1	ACO Participant Representative	Winchester Physician Associates Inc/ Woburn Medical Associates
Antoniades	Efstathios	COO, Lahey Hospital Medical Center	1	ACO Participant Representative	Lahey Clinic Hospital Inc
Barrand	Stephen	MD/SCP	1	ACO Participant Representative	Beverly Radiology Associates
Berkowitz	Joshua	MD/PCP	1	ACO Participant Representative	Lahey Clinic, Inc.
Cormier	Phil	CEO, Beverly Hospital	1	ACO Participant Representative	Northeast Hospital Corporation
D'Ambrosio	Paul	MD/PCP	1	ACO Participant	Lahey Clinic, Inc.

				Representative	
Dubrow	John	MD/SCP	1	Community Stakeholder Representative	
Ezzi	Pierre	MD/Chair	1	ACO Participant Representative	Northeast Medical Practice Inc
Fuller	Arlan	MD/SCP	1	ACO Participant Representative	Winchester Physician Associates
Graves	Suzanne	MD/PCP	1	Community Stakeholder Representative	
Herron	Christopher	MD/PCP	1	ACO Participant Representative	Winchester Physician Associates/ Merrimac Valley Family Practice
Kelliher	Timothy	MD/SCP	1	ACO Participant Representative	North Shore Neurology & EMG Llc
Lemos	Mark	MD/SCP	1	ACO Participant Representative	Lahey Clinic, Inc.
Medwid	William	MD/PCP	1	ACO Participant Representative	Lahey Physician Community Organization I, Inc
O'Connor	Timothy	CFO/ Treasurer	1	Other	
Sebba	Leslie	MD/ President	1	Other	
Soderland	Carl	MD/PCP	1	ACO Participant Representative	Lahey Clinic, Inc.
Solomon	Joel	MD/Vice Chair	1	ACO Participant Representative	Winchester Physician Associates/ Winchester Family Physicians
Spackman	David	Clerk		Other	
Wald	Christoph	MD/SCP	1	ACO Participant Representative	Lahey Clinic, Inc.
Weiner	Richard	CEO, Winchester Hospital	1	ACO Participant Representative	Winchester Hospital
Pulsifer	Nathan	Medicare Beneficiary	1	Medicare Beneficiary Representative	

**Key ACO clinical and administrative leadership:**

Leslie Sebba, MD	ACO Executive
Leslie Sebba, MD	Medical Director
Craig Bennett	Compliance Officer
Leslie Sebba, MD	Quality Assurance/Improvement Officer

**Associated committees and committee leadership:**

<b>Committee Name</b>	<b>Committee Leader Name and Position</b>
<i>Quality, Care and Value Committee</i>	<i>Leslie Sebba, MD; ACO Executive</i>
<i>Finance</i>	<i>Matt Woods; VP Finance, Lahey Clinical Performance ACO</i>
<i>Corporate Compliance</i>	<i>Craig Bennett; Chief Compliance Officer, Lahey Health System</i>
<i>Funds Flow</i>	<i>Kevin Hoppe; COO, Lahey Clinical Performance ACO</i>
<i>Physician Review</i>	<i>Leslie Sebba, MD; ACO Executive</i>

**Types of ACO participants, or combinations of participants, that formed the ACO:**

- ACO professionals in a group practice arrangement
- Networks of individual practices of ACO professionals
- Partnerships or joint venture arrangements between hospitals and ACO professionals
- Hospital employing ACO professionals

**Shared Savings and Losses****Amount of Shared Savings/Losses**

- Second Agreement Period
  - Performance Year 2016, \$0
- First Agreement Period
  - Performance Year 2015, \$4,617,502
  - Performance Year 2014, \$5,175,487
  - Performance Year 2013, \$0

**Shared Savings Distribution**

- Second Agreement Period
  - Performance Year 2016

- Proportion invested in infrastructure: N/A
  - Proportion invested in redesigned care processes/resources: N/A
  - Proportion of distribution to ACO participants: N/A
- First Agreement Period
  - Performance Year 2015
    - Proportion invested in infrastructure: 50%
    - Proportion invested in redesigned care processes/resources: 0%
    - Proportion of distribution to ACO participants: 50%
  - Performance Year 2014
    - Proportion invested in infrastructure: 30%
    - Proportion invested in redesigned care processes/resources: 35%
    - Proportion of distribution to ACO participants: 35%
  - Performance Year 2013
    - Proportion invested in infrastructure: N/A
    - Proportion invested in redesigned care processes/resources: N/A
    - Proportion of distribution to ACO participants: N/A

## Quality Performance Results

2016 Quality Performance Results:

ACO#	Measure Name	Rate	ACO Mean
ACO-1	CAHPS: Getting Timely Care, Appointments, and Information	82.2	79.9
ACO-2	CAHPS: How Well Your Providers Communicate	92.21	92.63
ACO-3	CAHPS: Patients' Rating of Provider	91.9	91.93
ACO-4	CAHPS: Access to Specialists	82.96	83.52
ACO-5	CAHPS: Health Promotion and Education	61.3	60
ACO-6	CAHPS: Shared Decision Making	71.6	75.28
ACO-7	CAHPS: Health Status/Functional Status	77.3	71.82
ACO-34	CAHPS: Stewardship of Patient Resources	23.47	27.52

ACO-8	Risk-Standardized, All Condition Readmission	15.71	14.7
ACO-35	Skilled Nursing Facility 30-Day All-Cause Readmission Measure (SNFRM)	20.07	18.17
ACO-36	All-Cause Unplanned Admissions for Patients with Diabetes	51.17	53.2
ACO-37	All-Cause Unplanned Admissions for Patients with Heart Failure	81.1	75.23
ACO-38	All-Cause Unplanned Admissions for Patients with Multiple Chronic Conditions	67.8	59.81
ACO-9	Ambulatory Sensitive Conditions Admissions: Chronic Obstructive Pulmonary Disease or Asthma in Older Adults (AHRQ Prevention Quality Indicator (PQI) #5)	11.09	9.27
ACO-10	Ambulatory Sensitive Conditions Admissions: Heart Failure (AHRQ Prevention Quality Indicator (PQI) #8 )	15.24	14.53
ACO-11	Percent of PCPs who Successfully Meet Meaningful Use Requirements	94.17	82.72
ACO-39	Documentation of Current Medications in the Medical Record	98.65	87.54
ACO-13	Falls: Screening for Future Fall Risk	54.98	64.04
ACO-14	Preventive Care and Screening: Influenza Immunization	76.17	68.32
ACO-15	Pneumonia Vaccination Status for Older Adults	83.52	69.21
ACO-16	Preventive Care and Screening: Body Mass Index (BMI) Screening and Follow Up	72.33	74.45
ACO-17	Preventive Care and Screening: Tobacco Use: Screening and Cessation Intervention	97.5	90.98
ACO-18	Preventive Care and Screening: Screening for Clinical Depression and Follow-up Plan	54.32	53.63
ACO-19	Colorectal Cancer Screening	80.07	61.52
ACO-20	Breast Cancer Screening	84.93	67.61
ACO-21	Preventive Care and Screening: Screening for High Blood Pressure and Follow-up Documented	83.98	76.84
ACO-42	Statin Therapy for the Prevention and Treatment of Cardiovascular Disease	87.6	77.72
ACO-27	Diabetes Mellitus: Hemoglobin A1c Poor Control	10.74	18.24
ACO-	Diabetes: Eye Exam	42.28	44.94

41			
ACO-28	Hypertension (HTN): Controlling High Blood Pressure	79.27	70.52
ACO-30	Ischemic Vascular Disease (IVD): Use of Aspirin or Another Antithrombotic	87.97	85.05
ACO-31	Heart Failure (HF): Beta-Blocker Therapy for Left Ventricular Systolic Dysfunction (LVSD)	94.23	88.67
ACO-33	Angiotensin-Converting Enzyme (ACE) Inhibitor or Angiotensin Receptor Blocker (ARB) Therapy – for patients with CAD and Diabetes or Left Ventricular Systolic Dysfunction (LVEF<40%)	82.27	79.67

Please note, the ACO-40 Depression Remission at 12 months quality measure is not included in public reporting due to low samples.

- For 2016 Quality Performance Results please visit: <https://data.cms.gov/Special-Programs-Initiatives-Medicare-Shared-Savin/2016-Shared-Savings-Program-SSP-Accountable-Care-O/3jk5-q6dr/data>
- For 2015 Quality Performance Results please visit: <https://data.cms.gov/Special-Programs-Initiatives-Medicare-Shared-Savin/Medicare-Shared-Savings-Program-Accountable-Care-O/x8va-z7cu>
- For 2014 Quality Performance Results please visit: <https://data.cms.gov/Special-Programs-Initiatives-Medicare-Shared-Savin/Medicare-Shared-Savings-Program-Accountable-Care-O/ucce-hhpu>
- For 2013 Quality Performance Results please visit: <https://data.cms.gov/Special-Programs-Initiatives-Medicare-Shared-Savin/Medicare-Shared-Savings-Program-Accountable-Care-O/yuq5-65xt>

Note: In the Quality Performance Results file(s) above, search for “Lahey Clinical Performance Accountable Care Organization, LLC” or “Lahey Clinical Performance ACO” to view the quality performance results. This ACO can also be found by using the ACO ID A21778 in the public use files on data.cms.gov.

### Payment Rule Waivers

- No, our ACO does not use the SNF 3-Day Rule Waiver.